

## ERERA strategic plan 2016 – 2020 overview

Priority areas (from ECOWAS CSF)	Strategic objectives	Strategic sub-objective (where applicable)	Output	Activities	Potential Key Actors	Performance indicator	Period of Implementation
A. Energy security and interconnectivity	A.1 Ensure implementation of appropriate regulatory measures for establishing the regional power market	A.1.1 Rules for access to cross-border grid capacity and access to domestic grid.	ERERA regulation on condition for third party access. Also rules for eligibility for consumers and producers, respectively. The first version of the rules must be ready by the end of 2018.	Work out the rules. May set up a work group and call the work group to at least 6 annual meetings. See also the action mentioned under A.1.3	WAPP, ERERA, Ministries, National Regulators, Consultant	How many ECOWAS countries have implemented the rules in their laws?	2016-2018
		A.1.2 calculation model for the wheeling tariffs	The rules. The first version of the calculation model must be ready at the end of 2016. Thereafter annual updating of the model's parameters.	Establish the calculation model. ERERA must take charge of the timely implementation of the process where the model's parameters are updated.	WAPP, ERERA, Consultant	How many ECOWAS countries have implemented the rules in their laws?	2016 then updated each year
		A.1.3 Planning regional market development	Review of the Masterplan proposed by WAPP Approval of the selection criteria Review of the Market Rules and Procedures	Monitoring the implementation of the Master Plan Review the Market Rules and Procedures for the Phase 2 Review of the Operation manual Working Group with WAPP	WAPP, ERERA	Rules adopted	2016-2020
		A.1.4 Monitoring of Regional Market Agreements and Procedures	Approval of Market Contracts Templates Approval of Market Procedures	Work out how to handle the old agreements. Some type of use-it-or-lose-it clause applied to both old and new agreements in order to prevent hoarding of cross-border grid capacity. May set up a work group to work out the use-it-or-lose-it clauses (which are probably contentious). Hence, this task is relevant for A.1.1 also.	WAPP, ERERA	How many ECOWAS countries have implemented the rules in their laws?	2016
	A.2 Develop means for monitoring of the regional power market and enforcement of ERERA's rules	A.2.1 Definition and review of detailed rules and proceedings for Market Surveillance	Clarification of the market surveillance process. A draft of the rules defining the market surveillance must be ready by the end of 2019. Some of the member states should have this implemented in their laws by the end of 2020.	As a practical		How many ECOWAS countries have implemented the definition of market surveillance in their laws?	

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		A.2.2 Collection of regulatory data - Benchmarking	Benchmarking Report On annual basis	Establish a procedure for collecting data		Issuing of the report	2016-2020
		A.2.3 Audit of the Regional market	First audit to be done by the end of 2019			Issuing of the report	2018-2020
	<b>A.3 Support harmonized regional energy policy and regulation</b>	A.3.1 Harmonization of the organisation of national markets	Review of the actual Directive and Draft of a new Directive. Start drafting by the beginning of 2016.	i. Updating national policies and laws ii. Monitoring of the reinforcement of the missions and roles of the regulators iii. Benchmarking of the regulatory practices Assistance to national regulators on request	ERERA, Ministries, National Regulators	Adoption of the Directive	
		A.3.2 Harmonization of the mission and practices of regulation in the region					
<b>B. Developing organizational and institutional capacity</b>	<b>B.1 Develop and implement a programme of capacity building of institutions</b>	B.1.1 Development of courses for national regulators	Course programs. The first version of the course programs must be ready by mid-2017. However, based on feedback from participants, the courses must continuously be improved.			Number of courses carried out and the evaluation of the courses	
		B.1.2 Development of twinning programs for national regulators	Twinning programs. The first version of the twinning programs must be ready by mid-2017. However, based on feedback from participants, the programs must continuously be improved.			Number of twinning programs carried out and the evaluation of the programs	
		B.1.3 Development of tools for evaluation of courses and twinning projects	The development tools. The evaluation tools must be ready by mid-2017.			The number of times the tools have been used. The participants' evaluation of the tools themselves	
		B.1.4 Development of regional and international regulatory cooperation	ERERA Regional Regulatory Forum	Annual Forum			Once a year
	B.2 Reinforcement of the functioning of ERERA	B.2.1 Internal Capacity Building	Enable ERERA to achieve its missions and function according to its core values : Professionalism, Integrity,				Number of courses carried out for ERERA's Staff and the evaluation of the courses

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		B.2.2 Technical Assistance	Accountability, Transparency, Collaboration, Credibility			At least one experienced External Expert works closely with ERERA's Staff	2016-2020
		B.2.3 Development and Implementation of Administrative Regulatory Procedures		Development of ERERA's Administrative Procedures of Regulation Organisation of Consultative Committees	ERERA	Resolution on ERERA's Regulations process and procedures Two Consultative Committees meeting per year	2016-2020
		B.2.4 Securing the Financing of ERERA		Operation of Resource mobilisation committee Regulation on ERERA's levy	ERERA, ECOWAS COMMISSION		2016-2020
		B.2.5 Development of Communication Policy and strategy		Development of Communication Policy and strategy		ERERA's communication strategy adopted	
<b>C. Environmental sustainability</b>	<b>C.1 Support the integration of renewable in the regional power market</b>	C.1.1 Adoption of the principles of regulating clean energy in ECOWAS	Drafting of the Guidelines by the end of 2016.	Consultative Process with Regulators and all stakeholders Sensitization - Dissemination of the principles. Working Group with ECREEE	ECREEE, ERERA, ECOWAS	Adoption of the Guideline	
		C.1.2 Implementation and harmonization of the regulation of R.E in the Member States	Transposition of the principles in the national laws by the end of 2020	i. Updating national policies and laws ii. Monitoring of the reinforcement of the missions and roles of the regulators iii. Benchmarking of the regulatory practices Working Group with ECREEE	ECREEE	Number of Member States having implemented the principles in their laws	
	<b>C.2 Regional support to national energy efficiency policies</b>	Promotion of energy efficiency	Drafting of the Guidelines by the end of 2016	Working Group with ECREEE	ECREEE, ERERA, ECOWAS	Number of Member States having implemented the Guideline	